



REPORT

RUSRETAILWEEK.RU

TRADE – A KEY SEGMENT OF RUSSIAN ECONOMY

The core industry event of 2015 was presented in Moscow World Trade Center from June 2 to 6.

Both federal and local authorities' officials, top management of leading retail outlets and corporate supply and production companies were engaged in progress of the forum chaired by the Ministry of Industry and Trade of the Russian Federation

The participants exchange included briefings and presentations of various achievements, discussing means and formats of further cooperation.

Process of conferences, discussion sessions and forums displayed a new constructive terms of cooperation of retail business and state executive bodies.

Trade is the vital sector of Russia's economy, which turnover endows 1/3 of GDP.

«Specifically we aim for a further business activity boost in this area»

Arkady Dvorkovich

«It's necessary to design and implement the foremost trading means and tools, elaborate and improve cooperation basis with producers and suppliers. The events, like Russian Retail Week, are set to assist»

Denis Manturov

«I am convinced that the planned Russian Retail Week agenda will lead to the introduction of the professional goals presentation, share experience, bluntly discuss the most urgent industry problems, overhaul of the trade development strategy for the following years»

Alexander Shokhin

«Russian Retail Week is set to become a new global discussion platform for the dialogue of authorities and business. I reckon the new possibilities and prospects will appear available»

Ilya Yakubson









ORGANIZER НЕДЕЛИ РОССИЙСКОГО РИТЕЙЛА:

THE MINISTRY OF INDUSTRY AND TRADEOF THE RUSSIAN FEDERATION

CO-ORGANIZERS:



THE RETAIL COMPANIES ASSOCIATION



THE UNION OF INDEPENDENT RETAILERS OF RUSSIA



PUBLISHING HOUSE RETAILER



FRANCO-RUSSIAN CHAMBER OF COMMERCE AND INDUSTRY



RUSBRAND, THE ASSOCIATION OF BRANDED GOODS MANUFACTURERS IN RUSSIA



CO-ORGANIZERS CHAIN WHOLESALE CENTERTM AND EXHIBITION RETAIL'S WORLD:

CONGRESS AND EXHIBITION COMPANY «IMPERIA»

MAIN TRADING FORUM OF RUSSIA

The country's Main Trading Forum Russian Retail Week was presented with a new global business forum status.

Its main target is to reach the reciprocity level of state and business, which will enable most dynamic and effective growth of the retail network and production.

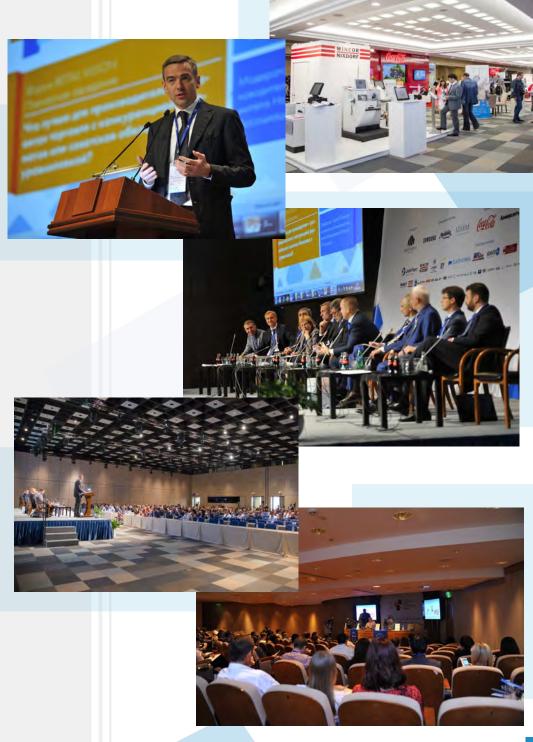
It's planned that the forum will settle within the annual list of key industry events, as a platform to shape the growth vectors of civilized retail trade, to tackle industry's challenges.

LIST OF PARTICIPANTS OF THE FORUM:

- Leading Russian retailers, top managers of federal and regional retail trade networks;
 - Food and consumer goods, equipment production and supply companies;
 - Industry cartels of production and supply companies;
 - Federal, regional and municipal State authorities;
 - Construction, development and investment companies.

THE RUSSIAN RETAIL WEEK AGENDA INCLUDED VARIOUS FORMAT EVENTS:

- Conference and public discussions;
- -Round tables, business sessions and workshops;
- Trade session involving supply companies and purchase departments of retail networks;
- Exposition presenting the products of leading trading corporations, foremost technologies and innovations of retail, investment and construction projects;
 - Innovative tours of logistic complexes and retail outlets;
 - Sport competitions of leading retailers' teams and much more.



RUSSIAN RETAIL WEEK IN FIGURES

3121 42

PARTICIPANTS

the total number of event visitors during 5 days, on June 2-6

BUSINESS EVENTS

conferences, roundtable discussions, sessions 300+

TRADING NETWORKS

representatives of International and top companies

250

SPEAKERS

representatives of trading networks, government authorities and large producers

24 **NOMINATIONS**

of industry professional contest RUSSIAN RETAIL **AWARDS**

152

JOURNALISTS

from 73 news media gave coverage to the forum

RETAIL SEGMENTS PRESENTED AT THE FORUM



FOOD

RETAIL





HOUSEHOLD GOODS



CLOTHING AND FOOTWEAR



ELECTRONICS AND MOBILE COMMUNICATION



COSMETICS AND PHARMACEUTICALS



JEWELRY RETAILS



IT SERVICES **AND SOFTWARE**

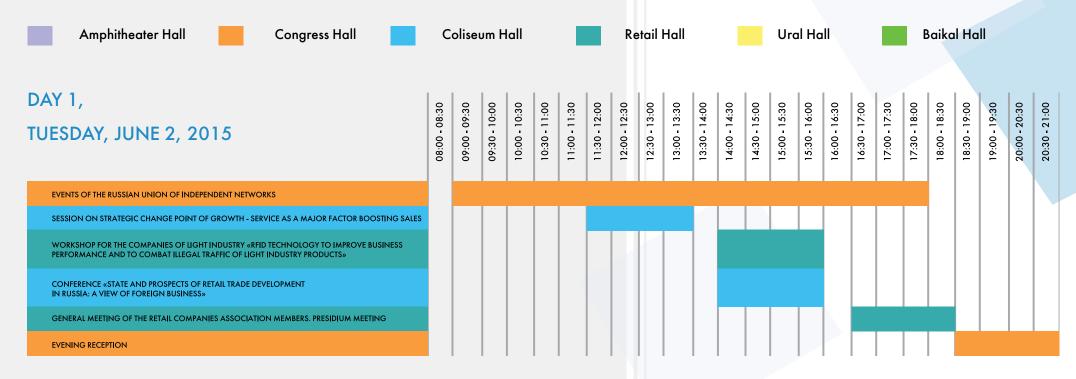


WAREHOUSING **EQUIPMENT**



PROGRAM RUSSIAN RETAIL WEEK

Color indicates halls World Trade Center:



DAY 2	08:30	06:30	10:00	10:30	1:00	11:30	12:00	:30	00.	13:30	14:00	:30	15:00	30	00:	16:30	17:00	:30	00.	18:30	19:00	19:30	20:30	21:00	
WEDNESDAY, JUNE 3, 2015	08:00 - 08	60 - 00:60	09:30 - 10	10:00 - 10	10:30 - 11	11:00-11	11:30 - 12	12:00 - 12:30	12:30 - 13:00	13:00 - 13	13:30 - 14	14:00 - 14:30	14:30 - 15	15:00 - 15:30	15:30 - 16:00	16:00 - 16	16:30 - 17	17:00 - 17:30	17:30 - 18:00	18:00 - 18	18:30 - 19	19:00 - 19	20:00 - 20	20:30 - 21	
BUSINESS BREAKFAST WITH THE DEPUTY PRIME MINISTER OF THE GOVERNMENT OF THE RUSSIAN FEDERATION A.V.DVORKOVICH																									
FORUM RETAIL VISION. PLENARY SESSION: «WHAT IS BETTER FOR THE PRODUCER – DEVELOPED TRADING COMPETITION FORMATS OR SOVIET OBLIGATION WITH EGALITARIANISM?»																									
DISCUSSION: THE ROLE OF MARKETING COMMUNICATIONS IN THE DIFFICULT ECONOMIC CONDITIONS THE ASSOCIATION OF COMMUNICATION AGENCIES OF RUSSIA																									
WORKSHOP PROFICIENT SUPPLIER PREPARATION FOR CHAIN WHOLESALE CENTER™																									
RUSSIAN MARKET OF ELECTRONICS AND HOUSEHOLD APPLIANCES. STRATEGY OF DEVELOPMENT IN AN ACTUAL SITUATION																								V	
WORKSHOP FOR BUYERS: EASY TALKS ON DIFFICULT PURCHASE. HOW TO NEGOTIATE?																									
KOMMERSANT PUBLISHING HOUSE ROUNDTABLE: NEW TRENDS IN FINANCING BUSINESS																									
X5 RETAIL GROUP EVENT «PARTNERSHIP WITH PYATEROCHKA»																									
THE ANALYTICS SESSION «THE FASTEST GROWING AND MOST EFFECTIVE: ANALYSIS OF TOP – 100 LARGEST RETAILERS IN RUSSIA»																									
EXTENDED MEETING WITH THE HEADS OF THE GOVERNMENT AUTHORITIES OF THE REGIONS OF RUSSIA IN THE SPHERE OF CONSUMER MARKET. TRADE DEVELOPMENT - ONE OF THE MAIN TASKS OF THE REGIONS																									
ROUND TABLE «FROM DATA QUALITY TO SALES INCREASE: PERFORMANCE MANAGEMENT AT THE PRESENT STAGE OF THE RETAIL DEVELOPMENT»																									
PANEL DISCUSSION: FACTORING IN RETAIL																									
DISCUSSION CLUB PROFESSIONALS OF RETAIL																									

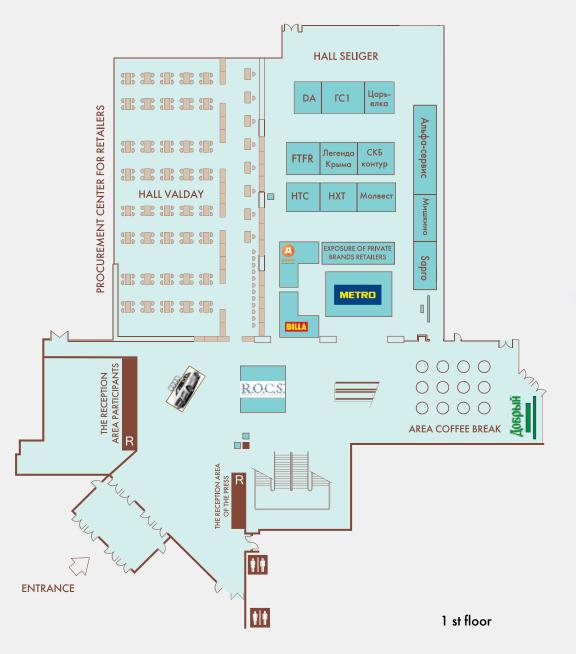
DAY 3, THURSDAY, JUNE 4, 2015	08:30 08:80	06:00 - 06:30	09:30 - 10:00	10:00 - 10:30	10:30 - 11:00	11:00 - 11:30	11:30 - 12:00	12:00 - 12:30	12:30 - 13:00	13:00 - 13:30	13:30 - 14:00	14:00 - 14:30	14:30 - 15:00	15:00 - 15:30	15:30 - 16:00	16:00 - 16:30	16:30 - 17:00	17:00 - 17:30	17:30 - 18:00	18:00 - 18:30	18:30 - 19:00	19:00 - 19:30	20:00 - 20:30	20:30 - 21:00	
EY BUSINESS BREAKFAST. «BUSINESS TRANSFORMATION IN TIMES OF CHANGE - SURVEY OF RETAILERS OF THE RUSSIAN FEDERATION RESULTS OVERVIEW»																									ı
STRATEGIC SESSION. REDUCING COST IN THE SUPPLY CHAIN FROM PRODUCER TO THE STORE SHELF: THE URGENT DEMAND OF THE TIME																									
RETAILER RUSSIA TOP-200																									
REAL ESTATE FOR RETAIL. PRACTICAL ASPECTS OF RETAIL CHAIN DEVELOPMENT																									
CONFERENCE: PRIVATE LABELS OF FEDERAL AND REGIONAL CHAINS OF RUSSIA																									
ROUND TABLE: FISH DAY, OR WHY IT IS NECESSARY TO SELL, TO BUY AND TO EAT MSC-CERTIFIED FISH																									
FORUM RETAIL VISION. PLENARY SESSION: «TRADE: TO STRANGLE, TO REGULATE OR TO RELEASE?»																									
PANEL DISCUSSION: FOOD MAP - RUSSIAN FOODSTAMPS																									ı
PRACTICE OF CORPORATE SOCIAL RESPONSIBILITY IN RETAIL: INTEGRATING SOCIAL INVESTMENT INTO THE BUSINESS PROCESSES						1																			
CONFERENCE FOR ANALYSTS «TECHNOLOGY OF LOCATIONS ESTIMATION: DATA, GEOSPATIAL ANALYSIS, SOLUTIONS. ADVANCED EXPERIENCE OF RETAILERS AND DEVELOPERS»																									l
SECTION «RETAIL IN BETWEEN CONSUMER AND SUPPLIER: CONFLICTING VIEWS OF IDEAL REGULATION»																									
WINNING TOGETHER WITH GREAT INNOVATIONS																									ı
HR IN RETAIL																									
DISCUSSION TOPIC: RETAIL FLEET: WHAT CAR FLEET DOES RETAIL NEED?																									
PREDICTIVE ANALYTICS IN RETAIL: HOW TO START TO PREDICT CONSUMER BEHAVIOR THROUGH BIG DATA?																									
PANEL DISCUSSION «WHOLESALE AND RETAIL REGULATION OF THE ALCOHOL MARKET»																									

DAY 4,	08:30	06:30	10:00	10:30	11:00	30	00:	30	3:00	3:30	14:00	14:30	15:00	15:30	16:00	6:30	7:00	7:30	18:00	18:30	19:00	19:30	20:30	00.	
FRIDAY, JUNE 5, 2015	08:00 - 08	60 - 00:60	09:30 - 10	10:00 - 10	10:30 - 11	11:00 - 11:30	11:30 - 12:00	12:00 - 12:30	12:30 - 13	13:00 - 13	13:30 - 14	14:00 - 14	14:30 - 15	15:00 - 15	15:30 - 16	16:00 - 16	16:30 - 17	17:00 - 17	17:30 - 18	18:00 - 18	18:30 - 19	19:00 - 19	20:00 - 20	20:30 - 21	
TENANTS AND LANDLORDS OF RETAIL REAL ESTATE NEGOTIATIONS CENTRE																									
EFFECTIVE WAY TO DEAL WITH RETAILERS																									
PROBLEMS BETWEEN SUPPLIERS AND RETAILERS																									
STANDARDIZATION IN RETAIL: FROM PRODUCT QUALITY TO PROCESS QUALITY																									
PANEL DISCUSSION «SHOPPING CENTERS AND RETAIL COMPREHENSIVE SECURITY. SAFETY CONTROL AT THE TRADE ENTERPRISES»																									
RUSSIAN RETAIL AWARDS																									

DAY 5, SATURDAY, JUNE 6, 2015

9.00 – 20.00 – RETAILIADA ACORT RETAILER CUP 2015.

PLANNINGS OF HALLS OF WORLD TRADE CENTRE





PARTNERS OF RUSSIAN RETAIL WEEK

STRATEGIC PARTNER:



OFFICIAL PARTNERS:







SPONSORS:















PLENARY SESSION

Plenary session "Trade: To Strangle, To Over-Regulate or To Liberate?" within the frames of the RETAIL VISION Forum has become the major event of the second and the third days of the Russian Retail Week. The list of plenary session speakers included Deputy prime minister of the Russian Federation Arkady Dvorkovich, Minister of Industry and Trade of the Russian Federation Denis Manturov, Deputy Director of the Federal Antimonopoly Service Andrey Kashevarov, Co-Chairman of the Retail Companies Association (ACORT) Presidium, DIXY GROUP President Ilya Yakubson, M.video Company President Aleksander Tinkovan, METRO Cash & Carry International General COO Pieter Boone, President of the Small Trade Formats Owners and Stallmen Coalition Vladlen Maksimov, Director General of Nielsen Russia Ilona Lepp and antimonopoly economist, Member of the Affiliated to the RF Government Expert Council Vadim Novikov. The session was moderated by State Secretary – Deputy Minister of Industry and Trade of the Russian Federation Viktor Evtukhov.

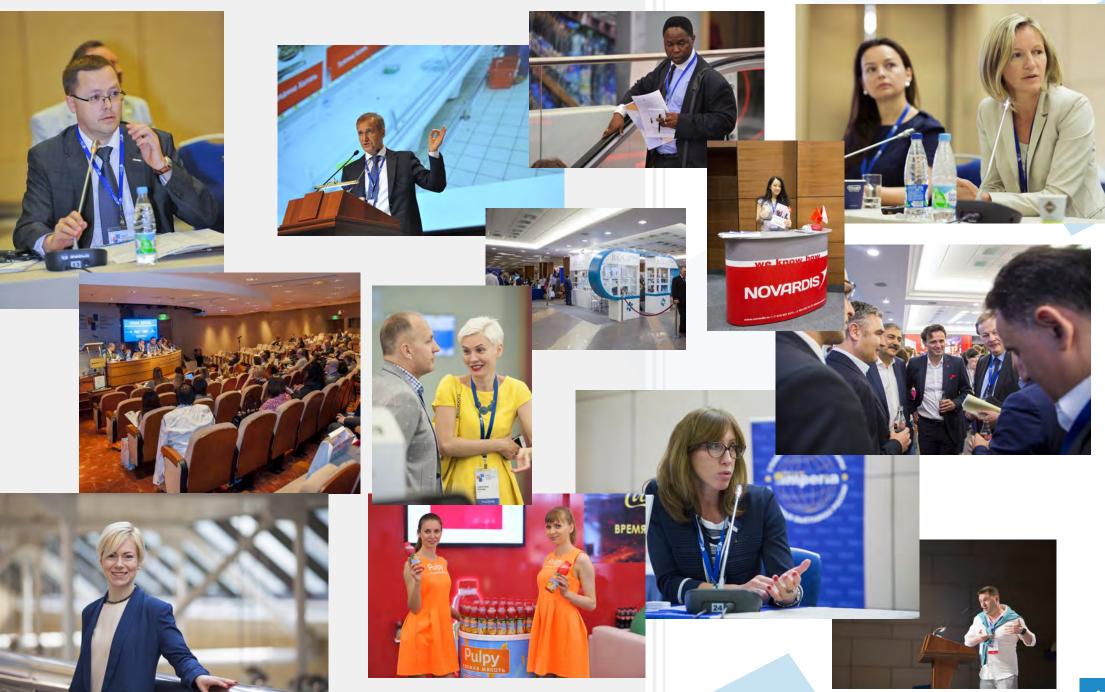
Discussion participants talked over trade industry development paths, ways to advance its competitive environment, to increase the multiformat trade and other issues.

In his speech during the plenary session Deputy PM Arkady Dvorkovich mentioned the trade as the largest segment of national economy with the turnover equal to about one third of the GDP. He qualified industry self-regulation as the overriding priority but along with this it is necessary to build up the dialogue with market regulators. He spoke out negative position regarding restrictive trade business freedom practice in the regions inter alia through redundant hard selling of local products. A. Dvorkovich speech broached an issue of sales tax introduction: "Cities with federal status were given the right to introduce sales tax long ago. Until now it wasn't introduced however discussion of the matter is in progress". Vice prime minister believes that in this case we are not talking about some additional load for those who already pay taxes. But those who don't pay taxes now will have to pay.





CONGRESS PROGRAMME EVENTS OF THE RUSSIA RETAIL WEEK. SPEAKERS. PARTICIPANTS.





















WORLD TRADE CENTER MOSCOW ЦЕНТР МЕЖДУНАРОДНОЙ ТОРГОВЛИ Альфа-Сервис

FORUM PROGRAM INCLUDED PRESENTATIONS ON RETAIL MARKET RESEARCH: TOP 100 AND TOP 200

INFOLine news agency organized the main Analytical section of the forum congress program named "The Most Fast Growing And The Most Efficient. Analysis of TOP 100 Biggest Trading Networks". INFOLine Analytical session gathered over 250 leading retail representatives and directors of Russia industrial associations. INFOLine Analytical section has become a place for representatives of Russia leading retailers' top management to share successful cases describing their companies' development and to discuss business strategies in a down economy. In his speech INFOLine General Director Ivan Fedyakov spoke about the results of INFOLine study on regional development and networks competition all over Russia regional markets; this study covered over 1000 trading networks in the year 2015. Also the results of INFOLine FMCG Retail Russia TOP and INFOLine Non-Food Retail Russia TOP ratings were introduced to the audience.

RETAILER publishing house presented a large-scale study of Russian retail market of the year 2014 – RETAILER RUSSIA TOP-200.

The research features analysis of retail companies operation core indicators, amongst others revenue trend, sales area development and addition, outlets net opening, rate factors (earnings per square metre) and effectiveness (payroll share in the income and rent costs), as well as new indicators — shelf inflation and market share. This research product initiated by Retailer publishing house is intended to assist retail sector managers in taking reasonable managerial decisions basing on actual data. RETAILER RUSSIA TOP-200 2015 research key update consists in market share change analysis for each retail company. In particular, 9 of 14 retail companies in the Food Hypermarket segment lost their market share as of the end of the year 2014. Research authors claim that in terms of consuming capacity decrease this factor can be used by many companies as a key one in the process of strategic decision making.



PROCUREMENT CENTER FOR RETAILERS

3 and 4 June 2015 were entered in the logbooks of various production and distribution Food & Consumer brands as a kick-start of a long term successful cooperation with major Russian retailers.

For two days, in the framework of Russian Retail Week, bargains on procurement and production under were held by leading federal and regional retailers' category managers.

More than 400 participating company origins were Russia, Belarus, Kazakhstan, Serbia, Italy, Spain, Uzbekistan, Turkey, Iran, Azerbaijan and others.

Both ends at the bargains – procurement and supply teams – stressed on immense potential of the event held: 30 to 60% of bargains to become regular.

The event offered vast variety of conference agenda, related to wide range of network delivery aspects – assessment and selection of vendors, margin boost, production brands to join in STM networks extension.

Among the staged were:

- WORKSHOP "THE APPROPRIATE VENDOR", in support of the vendor's initiating bargains with retail outlets.
- XI CONFERENCE "RUSSIA STM FEDERAL AND REGIONAL RETAIL NETWORKS" turned up to be a sufficient platform for production and retail management interaction on store brands sales issue. STM Departments' officials of Russia biggest retailers revealed their projects on private brands expansion in various product segments, briefed on the requirements for the production companies to be met.
 - Procurement Workshop "DELIBERATE PROCUREMENT NEGOTIATIONS".



WRAP-UP AND CEREMONY FOR RUSSIAN RETAIL AWARDS CONTEST WINNERS

Closing session of RUSSIAN RETAIL WEEK included ceremony for RUSSIAN RETAIL AWARDS pro industry contest winners.

Leading customer preference nominees for the year 2014 were estimated in 24 nominations.

Major retailers, federal and regional state officials, most prominent local and outbound vendors attended the awarding ceremony.

RUSSIAN RETAIL AWARDS runners-up were selected by a national board, packed with top-ranked trading experts.

The decision measure was a complex of quality and quantity indexes – production style, effective solutions in marketing, positioning at local and international markets, personnel integration related programs.

Award winners are rewarded with RUSSIAN RETAIL AWARDS logo qualification, backing up its customer confidence in retail, vendor and expert status.

All the winners were marked with personal ceremony and certification. According to award organizers idea this prize should become the quality symbol proving trading network's expertise for customers and partners as well as honor prominent industry achievements of top managers who provided significant input to retail development and civilized consumer services market forming in Russia.











THE WINNERS OF RUSSIAN RETAIL AWARDS 2015 NOMINEES WERE:

FMCG segment Manager of the Year 2014	Jahn Dunning, LENTA
NON-Food Segment Manager of the Year 2014	Aleksandr Tynkovan, M.VIDEO
FMCG Commercial Director of the Year 2014	Natalia Markicheva, AZBUKA VKUSA
NON-Food Segment Commercial Director of the Year 2014	Oleg Pchelnikov, ULMART
Web Shop Best Manager	Tatiana Bakalchuk, WILDBERRIES
Clothing and Footwear Best Manager	Anton Titov, OBUV ROSSII
Business Creative Approach	Vitaly Nasolenko, DOBRYANKA
Effective Logistics	MAGNIT
Fast Growing NON-Food Segment Retail Revenue	FIX PRICE
Fast Growing FMCG Segment Retail Revenue	VERNYI
Social Commitment	PANORAMA RETAIL
Progress of the Year	DETSKYI MIR
Local Production Support	CHELNY-HLEB
Business Retail	METRO
Recession-Proof Strategy	RED & WHITE
Best Merchandising, Household	GLOBUS
Consumer Tendency	RESPUBLIKA
Snug Home	YUTERRA
Omni-channel	M.VIDEO
Home Bakery	ARTEMIDA-DON (Volgodonsk)
Private Label Food Segment	DIXY GROUP
Private Label in NON-Food Segment	POSUDA CENTER
Expansion of the Year	SPORTMASTER



RETAILIADA 2015





Outstanding industry event was a sport Retailiada games for Russian retailer's staff members and their families, held on June 6 as a final event of Russian Retail Week.

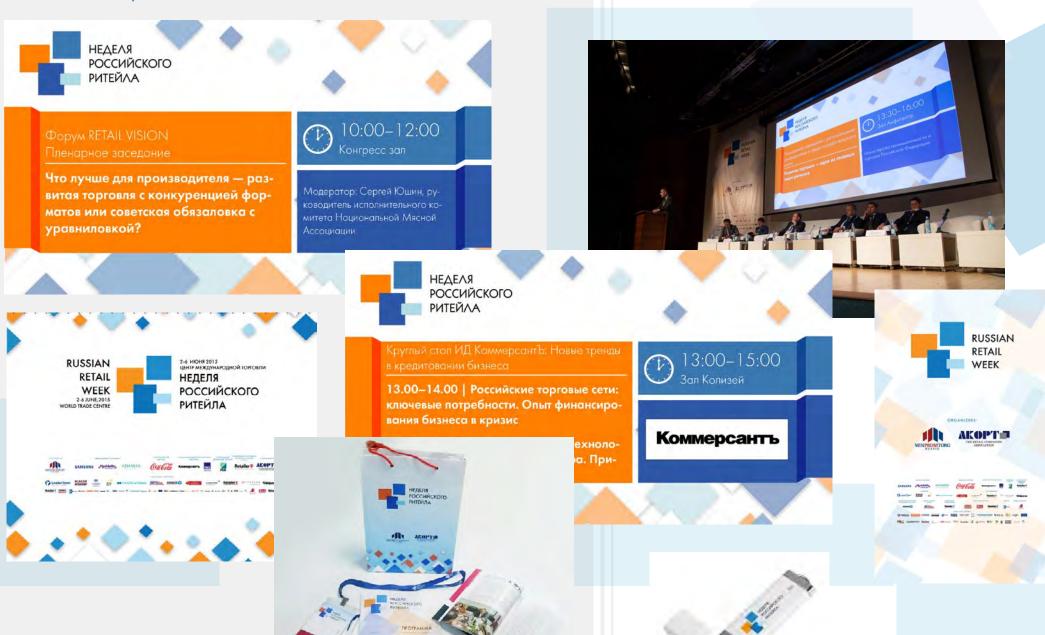
Eight contesting teams: "Lenta", "X5 Retail Group", "Adamas", "DIXY", "METRO", "Sportsmaster", "O'Key", "M.video" clashed for a victory in «ACORT Retailer Cup 2015» and first ever Retailiada title. After group stage encounters, in out of contest match RETAILERS STARS and showmen "STAR CO" drew 2:2. Attractions and various contests were arranged throughout all the sport event of Retailiada.

Children took part in animation and entertainment shows. Through tough semifinal and final battles emerged the contest winner and the "ACORT Retailer Cup 2015" holder – "METRO United" of Metro Concern. Retailiada was a genuine festival, promoting friendship, team spirit and unity.





SCREEN SAVERS, BANNERS AND ADVERTISEMENTS



RUSSIAN RETAIL WEEK MEDIA PARTNERS, DATA AND MEDIA PARTNERS, REAL ESTATES, WEB PARTNERSHIP

GENERAL INFORMATION PARTNERS:

GENERAL MEDIA PARTNER:





АГЕНТСТВО РОССИИ



GENERAL INFORMATION PARTNER IN COMMERCIAL REAL **ESTATE**:

GENERAL INDUSTRY

INTERNET PARTNER:





GENERAL

ANALYTICAL



OFFICIAL MEDIA PARTNERS:









MEDIA PARTNERS:







































































LIST OF MASS MEDIA ACCREDITED AT RUSSIAN RETAIL WEEK

- 1. BUSINESS FM
- 2. BLOOMBERG NEWS
- 3. RUSSIAN SERVER OF NEWS RS NEWS
- 4. «VEDOMOSTI» THE DAILY BUSINESS NEWSPAPER
- 5. ITAR-TASS NEWS AGENCY
- 6 CRF RU
- 7. THE NEWSPAPER «VECHERNYAYA MOSKVA»
- 8. DOM.LENTA.RU
- 9. FISH NEWS
- 10. THE NEWSPAPER «DELOVOI PETERBURG»
- 11. IIA «RUSSIA TODAY»
- 12. FISHNET.RU
- 13. THE NEWSPAPER «KOMMERSANT»
- 14. MODNIY MAGAZIN
- 15. GREEN CITY
- 16. THE NEWSPAPER «MIR NOVOSTEY»
- 17. MALLS.RU
- 18. INTELLIGENT ENTERPRISE
- 19. GAZFTA.RU
- 20. THE NATIONAL BANKING JOURNAL
- 21. JOB.RU
- 22. THE MAGAZIN «MALL»
- 23. PRAVDA.RU
- 24. LE COURRIER DE RUSSIE
- 25. THE MAGAZIN «NOVAYA APTEKA»
- 26. RBC-REALTY
- 27. MFDIA PRO
- 28. THE MAGAZIN «NOVOSTI TORGOVLI»
- 29. THE SITE DEVINO TELECOM
- 30. MERGERMARKET

- 31. THE MAGAZIN «PRAKTIKA TORGOVLI»
- 32. THE SITE GOODSMATRIX
- 33. NEO HR
- 34. THE MAGAZIN «MODERN TRADE»
- 35. THE SITE TIMESELLER.RU
- 36. NEW RETAIL
- 37. THE MAGAZIN «STRATEGY»
- 38. THE SITE OF THE MINISTRY OF INDUSTRY AND TRADE OF RUSSIA
- 39. RETAIL.RU
- 40. THE MAGAZIN «THE POINT OF SALE»
- 41. THE SITE «EXPERTS OF LABOUR MARKET»
- 42. REUTERS
- 43. THE MAGAZIN «FORBES»
- 44. THE SITE OF THE RUSSIAN COUNCIL OF SHOPPING CENTERS
- 45. SUPPLYCHAINS.RU
- 46. THE MAGAZIN «PROFASHION»
- 47. THE SITE OF RUSBRAND ASSOCIATION
- 48. THE RUSSIA CORPORATE WORLD
- 49. THE MAGAZIN «RETAIL&LOYALTY»
- 50. THE SITE RUSSRETAIL.INFO
- 51. WZOR
- 52. THE MAGAZIN «MY BUSINNES MAGAZINE»
- 53. TV CHANNEL «MIR»
- 54. THE NEWS AGENCY RAMBLER&CO
- 55. THE MAGAZIN «RERAILER»
- 56. TV CHANNEL «PRO BUSINNES»
- 57. TV CHANNEL AGRO TV
- 58. INFORMATION AGENCY «INFOLINE»
- 59. TV CHANNEL RBC
- 60. ARENDATOR.RU

- 61. INTERFAX
- 62. TV CHANNEL «360»
- 63. INFORMATION AGENCY «ROSBUSINESSCONSULTING»
- 64. THE MAGAZIN «PHARMACEUTICAL BULLETIN»
- 65. AFISHA.EDA
- 66. THE PUBLISHER «RETAILER»
- 67. FINAM.RU
- **68. BUSINNES ONLINE**
- 69. THE PUBLISHER «KOMMERSANT»
- 70. THE MAGAZIN «LIBRARY OF LOYALTY»



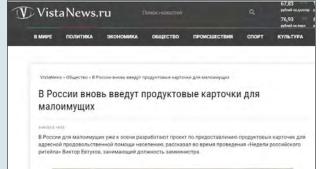


RELEASES

More than 310 editions related to Russian Retail Week were distributed through electronic and paper sources including 26 reports and interviews. 5 reports were broadcasted on TV. On Radio 7 reports were aired.



Australia All Ord GOLD (PM) Ex 1100 x 0 233



Минпромторг ожидает в 2016 году роста оборота розничной

Глана Миниромопрта Риссии Денис Мантуров зачали о том, что в следующем году сокращение оборота розничной торгован экскет

шежнизмы, инструменты всех форматов торговли, которые долж: как мижкмум любо снижть отрицательную динамику, которые

торговли

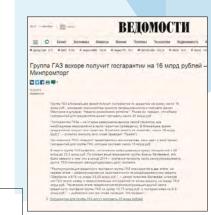
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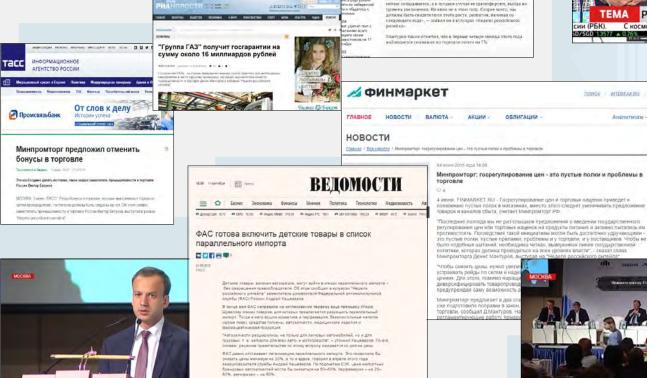
следующем году сокрышение оборота розничи смениться ростом, передлет РИА «Новости».











Трибуна DOMOK MTERFAX RU Минпромторг готовит проект введения продовольственных карточек Аналитикам -

погитими, которая догина проводиться на всех уровнях шласти" - схазати глана. Анклром торга Денис Мантуров, выступая на "Неделе российского ритейла" митет "Англия-2018" в коррупции (Интерфакс). ГЛАВ 19 08 РБК

Полюс Золото 1475.5 ▼ 0.51% Распалская 36.46 ▲ 1.05 \$8₽ 500 2094.02 ▼ 0.09%



арточки уже с 2016 года

готовности подготовить систему заявили в Минпромторге

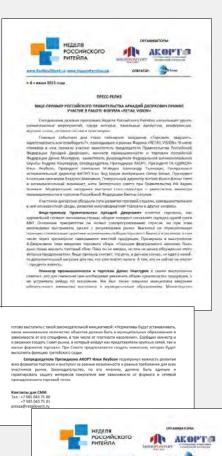


PRESS RELEASES.

16 were distributed through media by Russian Retail Week publishers.











«Лучший болобардирі » кунший інгрок турмира» — Макона ОПРЕДЕЛЕННОВ, «МЕТВО

можетнору игол процедую сорожность по помента двержения достигнов достигно достигно

Topronak tern Fox Price Торгован сеть "МЕТРО Коп на Корра" PHONES AND RESERVE Атынгфера восущия «Антика» Листо. Вытиля ГК «ДИКСИ» Private label a revocate Food

неделя РОССИЙСКОГО РИТЕЙЛА

DREED-HERWAY

Зритил программи принцеций в Моски видем Рессийского Анеййского А

рогисивального удовнень выпурую росствоння в выправления поступациями.
Примуром померука (КОКОМ ВТАТА ДАКОКОМ (понедистать подроживания медена
(ОСТОВЫЕМ НА ОСНОВНЕНИЯ ОСНОВНЕНИЯ В ООВЕКТИ (КОТОВЯН, НЕИЧЕСТВИКИЯ ВЫВОДЯ ТОН ЭТЕМ

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Тебединей» конкурсі облучают право на использование логіться EUSMAN III (Ab. ЛВИАТЬ, копроцій вилетоє киматала возотка, подтверьдающим, вінствей уровощь остробитального, довораю деть програмі, так поставцем; такцийност,

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В равник решкой чисти покразении боруже абис проведения 3, оборужения, доступленных решкомий, стратическим сектай усутках стигой и перестируют Венге провим уситите Положе 500 стиноров. Неофекциализмов и иссентов. НеОбстая и Национальнымий разви-ратите положе 500 стиноров. Неофекциализмов и иссентов. НеОбстая и Национальнымий разви-вентов положе 100 стратического провеждующих положения развили 100 стинов положения развили 100 стинов положения применя 100 стинов положения по

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